## BALANCE SHEET

As of December 31, 2023
(Unit: Yen)

| Items | December 31, 2023 | December 31, 2022 | Increase (Decrease) |
| :---: | :---: | :---: | :---: |
| I $\begin{array}{ll}\text { Assets } \\ \text { 1. Current Assets }\end{array}$ |  |  |  |
|  |  |  |  |
| Cash and deposits | 1,012,427,001 | 192,698,254 | 819,728,747 |
| Securities | 501,494,900 | 602,138,900 | $(100,644,000)$ |
| Accounts receivable | 23,098,208 | 21,331,503 | 1,766,705 |
| Inventories | 21,249,127 | 20,149,398 | 1,099,729 |
| Advance payments | 20,034,474 | 18,347,518 | 1,686,956 |
| Other current assets | 6,204,433 | 8,198,887 | $(1,994,454)$ |
| Total Current Assets | 1,584,508,143 | 862,864,460 | 721,643,683 |
| 2. Noncurrent Assets |  |  |  |
| (1) Specified reserved assets |  |  |  |
| Reserve for retirement benefits | 15,642,047 | 18,289,191 | $(2,647,144)$ |
| Reserve for repayment of security deposits | 608,858,847 | 574,828,767 | 34,030,080 |
| Reserve for replacement of buildings | 2,619,308,206 | 2,540,693,442 | 78,614,764 |
| Total specified reserved assets | 3,243,809,100 | 3,133,811,400 | 109,997,700 |
| (2) Other noncurrent assets |  |  |  |
| Property, plant, and equipment |  |  |  |
| Land | 1,116,182,937 | 1,116,182,937 | - |
| Buildings | 6,110,881,195 | 6,101,760,195 | 9,121,000 |
| Structures | 126,709,138 | 126,709,138 | - |
| Fixtures and fittings | 392,759,847 | 379,206,249 | 13,553,598 |
| Total | 7,746,533,117 | 7,723,858,519 | 22,674,598 |
| Accumulated depreciation | $(3,660,184,659)$ | (3,518,229,402) | $(141,955,257)$ |
| Net property, plant, and equipment | 4,086,348,458 | 4,205,629,117 | (119,280,659) |
| Intangible assets |  |  |  |
| Software | 165,003 | 561,247 | $(396,244)$ |
| Telephone subscription rights | 140,100 | 140,100 | - |
| Total intangible assets | 305,103 | 701,347 | $(396,244)$ |
| Investments and other assets |  |  |  |
| Long-term prepaid expenses | 3,911,040 | 3,911,040 | - |
| Deferred tax assets | 35,393,755 | 28,588,043 | 6,805,712 |
| Total investments and other assets | 39,304,795 | 32,499,083 | 6,805,712 |
| Total other noncurrent assets | 4,125,958,356 | 4,238,829,547 | $(112,871,191)$ |
| Total Noncurrent Assets | 7,369,767,456 | 7,372,640,947 | $(2,873,491)$ |
| Total Assets | 8,954,275,599 | 8,235,505,407 | 718,770,192 |
| II Liabilities |  |  |  |
| 1. Current Liabilities |  |  |  |
| Accounts payable | 76,924,194 | 69,753,836 | 7,170,358 |
| Property taxes payable | 156,732,400 | 144,577,000 | 12,155,400 |
| Income taxes payable | 198,135,300 | 36,253,600 | 161,881,700 |
| Consumption taxes payable | 3,547,500 | 4,987,900 | (1,440,400) |
| Advance rent received | 67,296,339 | 59,878,060 | 7,418,279 |
| Deposits received | 6,453,285 | 5,755,741 | 697,544 |
| Provision for bonuses | 5,005,100 | 4,196,900 | 808,200 |
| Short-term security deposits | 30,489,600 | - | 30,489,600 |
| Other current liabilities | 34,550 | - | 34,550 |
| Total Current Liabilities | 544,618,268 | 325,403,037 | 219,215,231 |
| 2. Noncurrent Liabilities |  |  |  |
| Long-term security deposits | 608,858,847 | 574,828,767 | 34,030,080 |
| Liabilities for retirement benefits | 15,642,047 | 18,289,191 | $(2,647,144)$ |
| Total Noncurrent Liabilities | 624,500,894 | 593,117,958 | 31,382,936 |
| Total Liabilities | 1,169,119,162 | 918,520,995 | 250,598,167 |
| III Net Worth |  |  |  |
| 1. Restricted Net Worth |  |  |  |
| Total Restricted Net Worth | - | - | - |
| 2. General Net Worth | 7,785,156,437 | 7,316,984,412 | 468,172,025 |
| [Amount appropriated to specified reserved assets] | [2,619,308,206] | [ 2,540,693,442 ] | [ 78,614,764] |
| Total Net Worth | 7,785,156,437 | 7,316,984,412 | 468,172,025 |
| Total Liabilities and Net Worth | 8,954,275,599 | 8,235,505,407 | 718,770,192 |

(Note) Assets held for the business for public activities are as follows:

| Land | $635,601,737$ |
| :--- | ---: |
| Buildings | $1,185,480,934$ |
| Structures | $3,775,460$ |
| Fixtures and fittings | $89,116,405$ |
| Software | 165,003 |

