

Business Report for FY2025

The main purpose of the Club is to promote international goodwill and to deepen mutual friendship and exchange of knowledge among the Club's Members; our activities are planned with these purposes firmly in mind.

[I] Implemented programmes

1. Human resources development

With the aim of supporting and encouraging human resources development within and outside Japan, the Club extended support amounting to JPY79,284,900 in the 2025 fiscal year through 14 established scholarship programmes.

2. Grant Programs

(1) To promote mutual understanding among nations, the Club extended grants to support the following:

1) research on various issues concerning international relations and international meetings aiming to enhance mutual understanding among nations

2) academic research activities, academic conferences, and international cultural activities that contribute to enhancing international goodwill;

3) other projects meeting the objectives of the Club's grants programme.

Total number of projects supported :24

Total outlay: JPY49,500,000

3. Activities to promote international goodwill

(1) Family Gatherings

Attended by Members and members of families and contributing to international exchange, four Family Parties were held in March, June, September and November.

(2) National Day Receptions

National Day Receptions are held to exchange international goodwill between Japanese and foreign nationals. Three events were held in 2025 to celebrate the Birthday of His Majesty the Emperor of Japan (February), the Independence Day of the America (July), and the Birthday of His Majesty King Charles III (November) .

(3) Monthly Dinner Meetings

Held on the third Wednesday of each month, except July and August, 10 Monthly Dinners were organized in 2025 to promote the exchange of information among Members.

(4) Meetings and Discussions with Ambassadors and other Experts

Arranged and privately by Members, 50 meetings qualified under this category as meeting the objective of exchanging information on domestic and foreign affairs.

(5) Study Meetings, Lecture Meetings, and International Conferences

A lecture meeting on economics, culture, and art was held for the purpose of exchanging information.

4. Lecture Luncheon Meetings

Lecture Luncheon Meetings were held monthly, except July and August, at which invited experts shared their theories and opinions with Members and their guests to deepen their knowledge of international affairs.

[II] Other Activities

1. Real Estate Leasing (The Tokyo Club Building)

3 tenants renewed their rental contracts in 2025 almost at the rates they had previously been paying. There were other 2 move-outs and 2 move-ins. Vacancy rate at year-end: 18.25%.

2. International Cultural Exchange

- (1) For the purpose of enhancing international goodwill and exchanges through culture, the Club organized several theatre visits to watch opera, kabuki, bunraku, and ballet performances.
- (2) Various parties and outings were arranged throughout the year to promote cultural exchange and mutual understanding.
- (3) Regular games competitions and lessons were held, which, along with the *shogi*, *igo*, golf, billiards, snooker, and bridge clubs, promoted mutual friendship and international exchange among Members. Exchanges with other clubs were also carried out.
- (4) For the convenience of Members, the Club continued to enrich its collection of books for the Library.

3. Services for Members

- (1) The Club continued to cultivate good relations with the 37 overseas clubs with which it has reciprocal arrangements.
- (2) The Club continued to enhance the Dining Room, games rooms, and other facilities to help promote friendship among Members in comfortable surroundings.
- (3) Six issues of the Club Bulletin were published in February, April, June, August, October, and December.

- (4) The Members-only area of the Club's website was expanded to improve information provision for Members by adding notices about the Club's operations, along with obituaries for the Club members.
- (5) Meet the Author Dinners are designed to allow Members to interact with well-known authors in a convivial atmosphere; two such events were held in March and October 2025.
- (6) As part of the Club's efforts to collect materials related to the history of the Club, Library Committee members interviewed Members and writers. A dedicated file box was installed in the Library to display the collected historical materials.
- (7) Smartphone training sessions were held in July with the help of the Silver Human Resources Center.
- (8) Club membership as of the end of December stood as follows:
 - Honorary Members: 2
 - Life Members: 138
 - Resident Members(not including life Members): 503
 - Total: 643
 - Absent Members: 111
 - New members: 19
 - Withdrawn: 15

[III] Other Activities

1. The Annual General Meeting was held on 27th February at the Tokyo Club, following by a Board of Directors' Meeting. Board Meetings were held on the third Wednesday of each month, except July and August. Extraordinary Board of Director's Meetings were held on 4th June and 4th December.
2. A total of 39 Committee meetings were held some via e-mail.

3. Following the approval at the AGM held in February, three important new governance-related measures were decided. Namely, the introduction of Electronic Provision of AGM materials, the introduction of Internet-based Voting for the AGM, and increased flexibility in setting the date of the AGM.
4. Major renovations were carried out on the Club House, which was closed for this purpose from August 9th to 17th. These renovations included the second phase of the rooftop and basement heat source equipment renewal project. Approved introduction of electronic voting and flexible meeting scheduling.